



FY26 RESULTS PRESENTATION

25 June 2026



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WELCOME



Kristo Käärmann
Co-Founder and CEO

Strong financial performance

	Medium term targets	FY26 performance
 GROWTH	Net revenue CAGR of 15-20% with FY24 as base year	Net revenue growth of 19% to \$2.5BN
 PROFITABILITY	Income before tax margin ¹ of 20-25%²	Income before tax margin ¹ of 26%

¹ Income before tax margin calculated as income before tax as a percentage of net revenue

² Mid-term margin target of 15-20%. Until we are substantially able to pay out our target 80% of interest income above 1% yield to customers we expect to report an above mid-term target income before tax margin of 20-25%

Delivered through exceptional growth in FY26

19M

Active customers
+21% YoY

\$243BN

Cross-border volume
+31% YoY

\$44BN

Card spend
+37% YoY

\$39BN

Customer holdings
+40% YoY

Powered by the outcomes of our infrastructure

75%

Instant¹

52BPS

Avg. take rate

3.4%

USD yield on
Interest – Assets

¹Instant % (under 20 seconds) of transactions is for Q4 FY2026

Progress this year



Infrastructure

Pix (BR) and Zengin (JP) direct integrations

New licenses
in South Africa, the
UAE, Thailand

c. 50% chat contacts
handled with LLMs

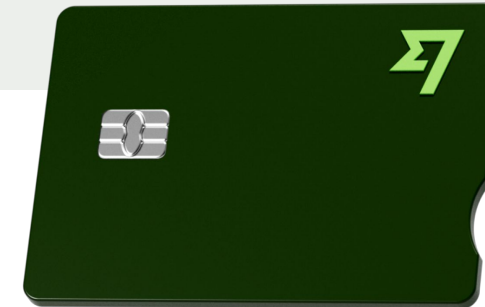


Wise Account

Brazil Assets live

Travel features

Accounts for under 18s



Wise Business

Making it easier to pay
and get paid:

Invoicing in multiple
currencies

AI invoice payments



Wise Platform

New partnerships with
Raiffeisen Bank,
UniCredit, MBSB Bank,
Capitec



\$43T OPPORTUNITY FOR OUR INFRASTRUCTURE

Source: Based on Research by Edgar, Dunn & Company, September-November 2024 TAM has been converted into USD (0.782742 FX rate USD/GBP); SMB includes small and medium sized businesses with less than 250 employees or \$100m revenue.

MOVING TRILLIONS

As 'the' network for the world's money

The international account for people and businesses

DELIVERING SUSTAINABLE GROWTH AND PROFITABILITY



Emmanuel Thomassin
Chief Finance Officer

Strong, sustainable growth

19M

Active customers
+21% YoY

\$243BN

Cross-border volume
+31% YoY

\$44BN

Card spend
+37% YoY

\$39BN

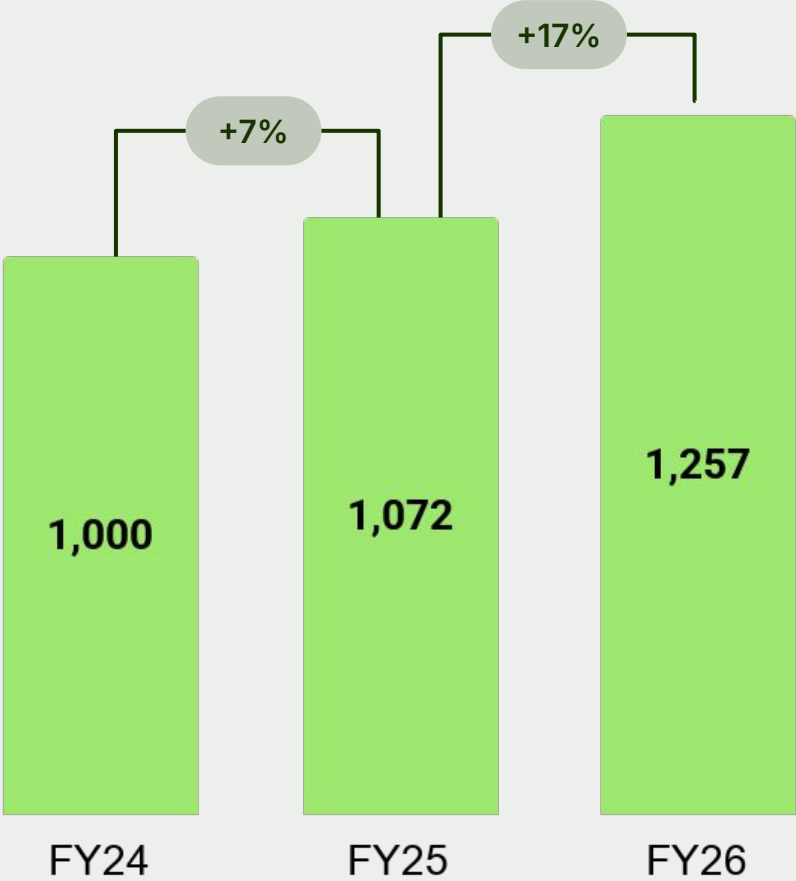
Customer holdings
+40% YoY

Customer engagement drives revenue growth

Cross-border Revenue

\$ million

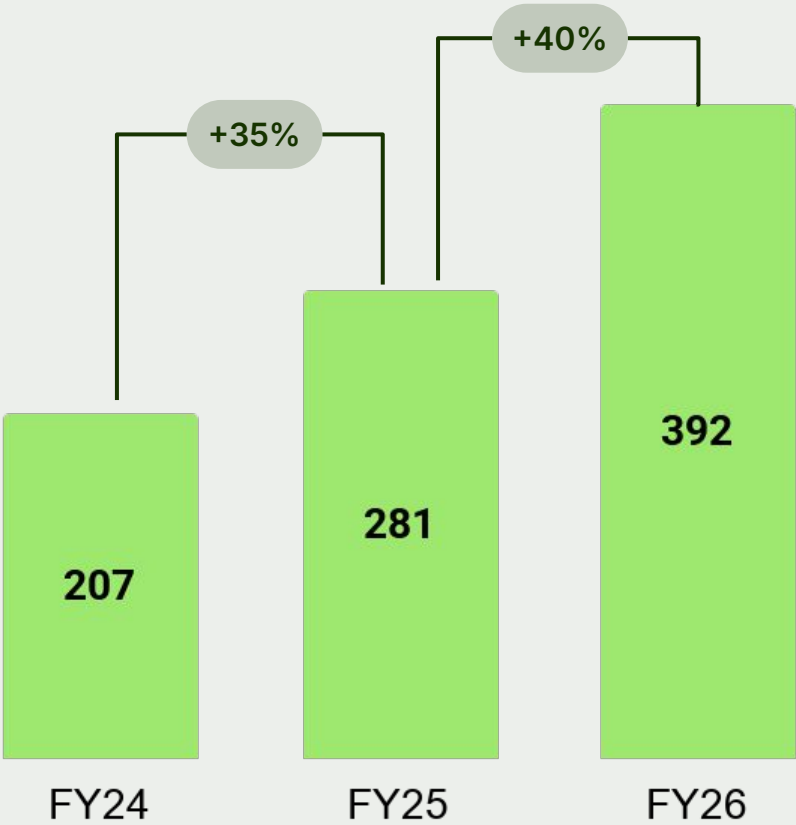
↗ 12% CAGR



Card Revenue

\$ million

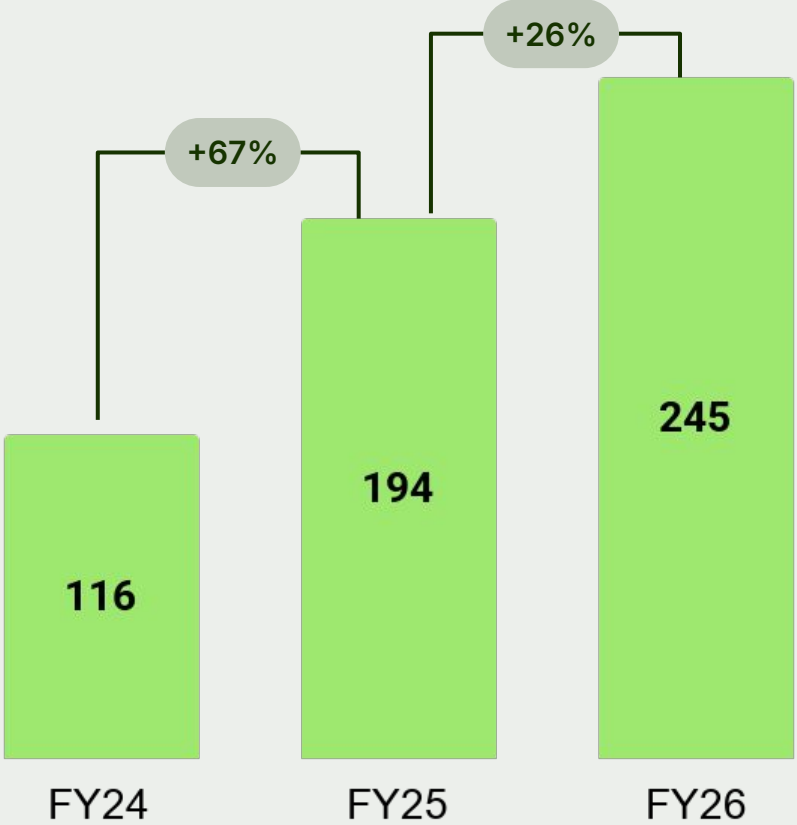
↗ 37% CAGR



Other revenue

\$ million

↗ 45% CAGR

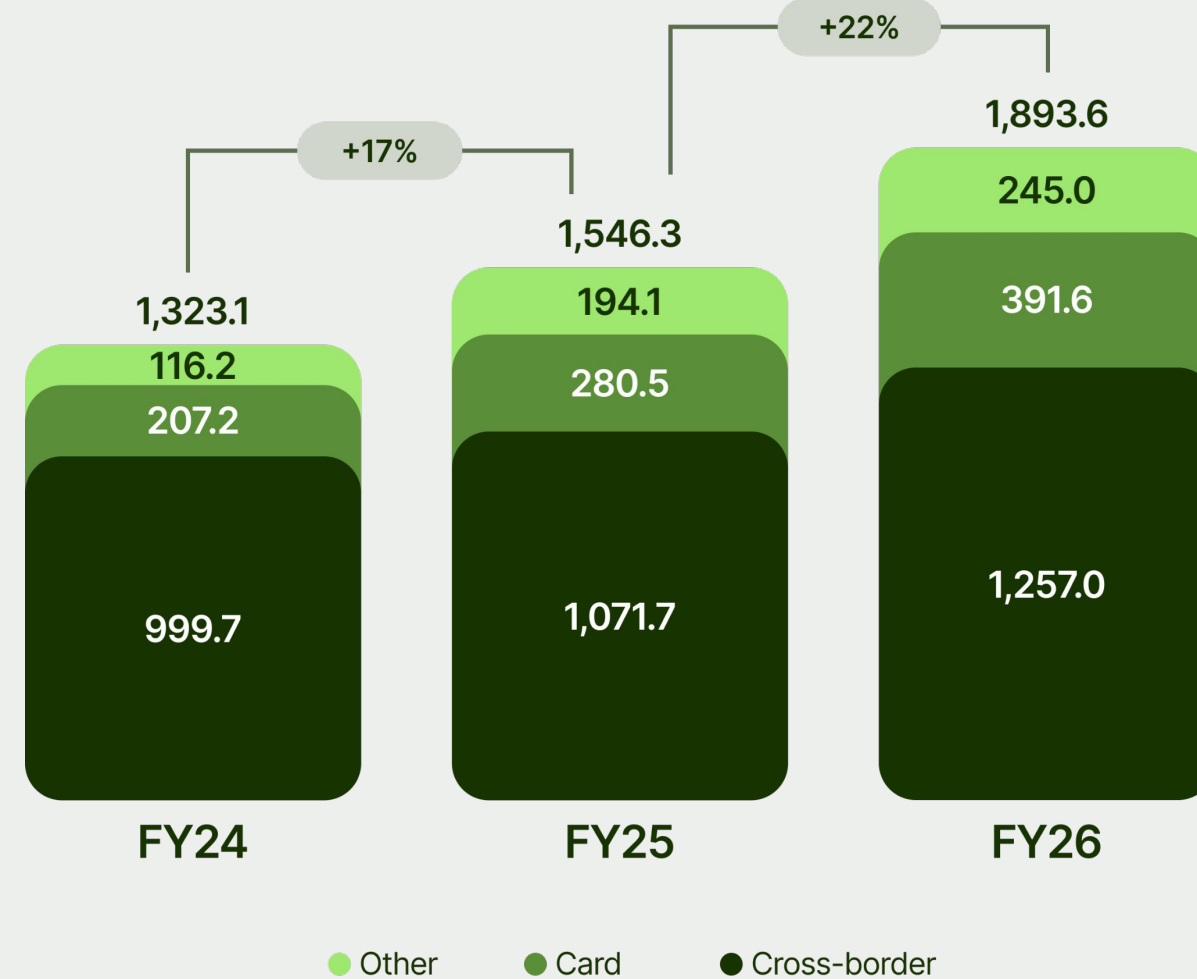


Account adoption driving diversification of revenue base

Transaction revenue

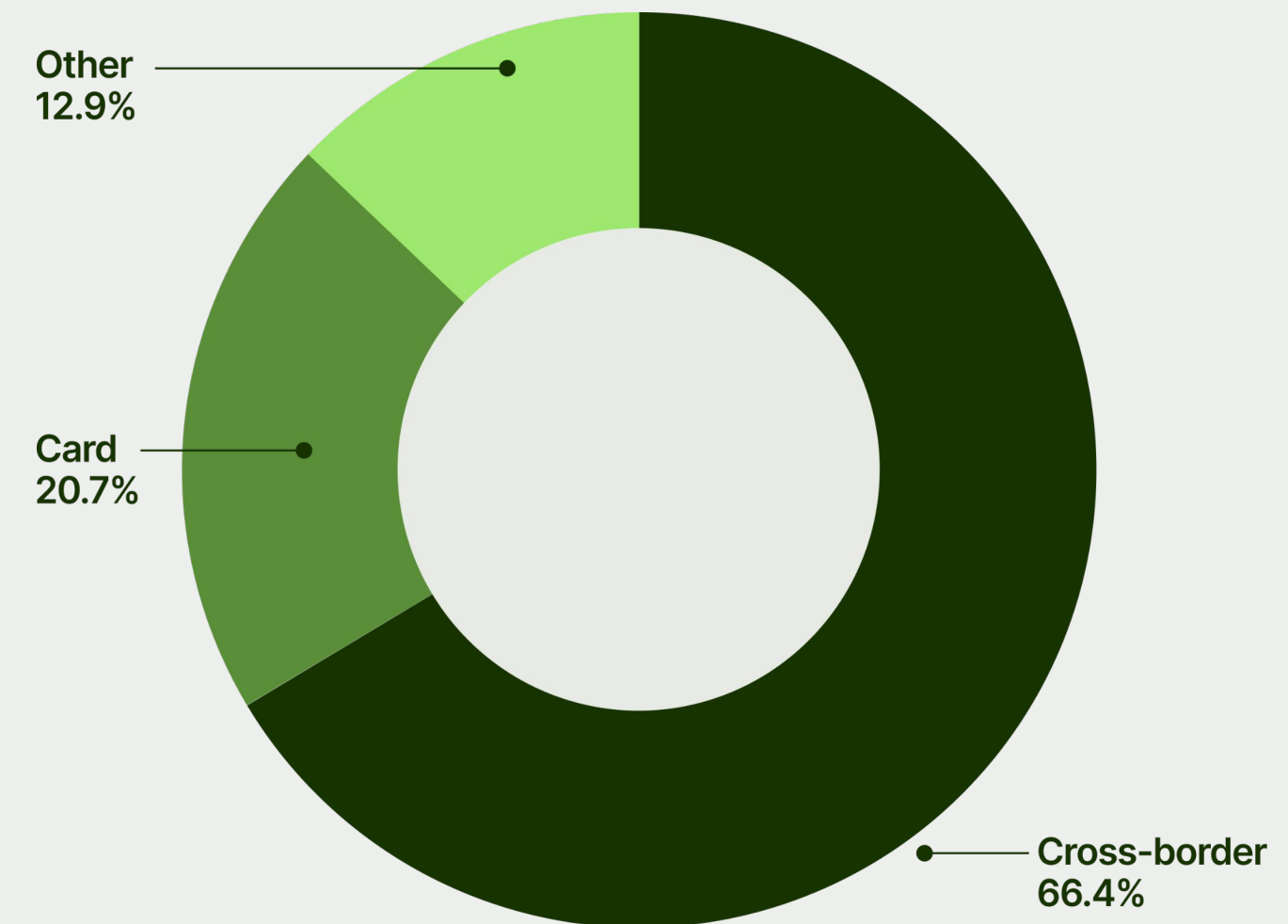
\$ million

↗ 20% CAGR



Transaction revenue mix

%

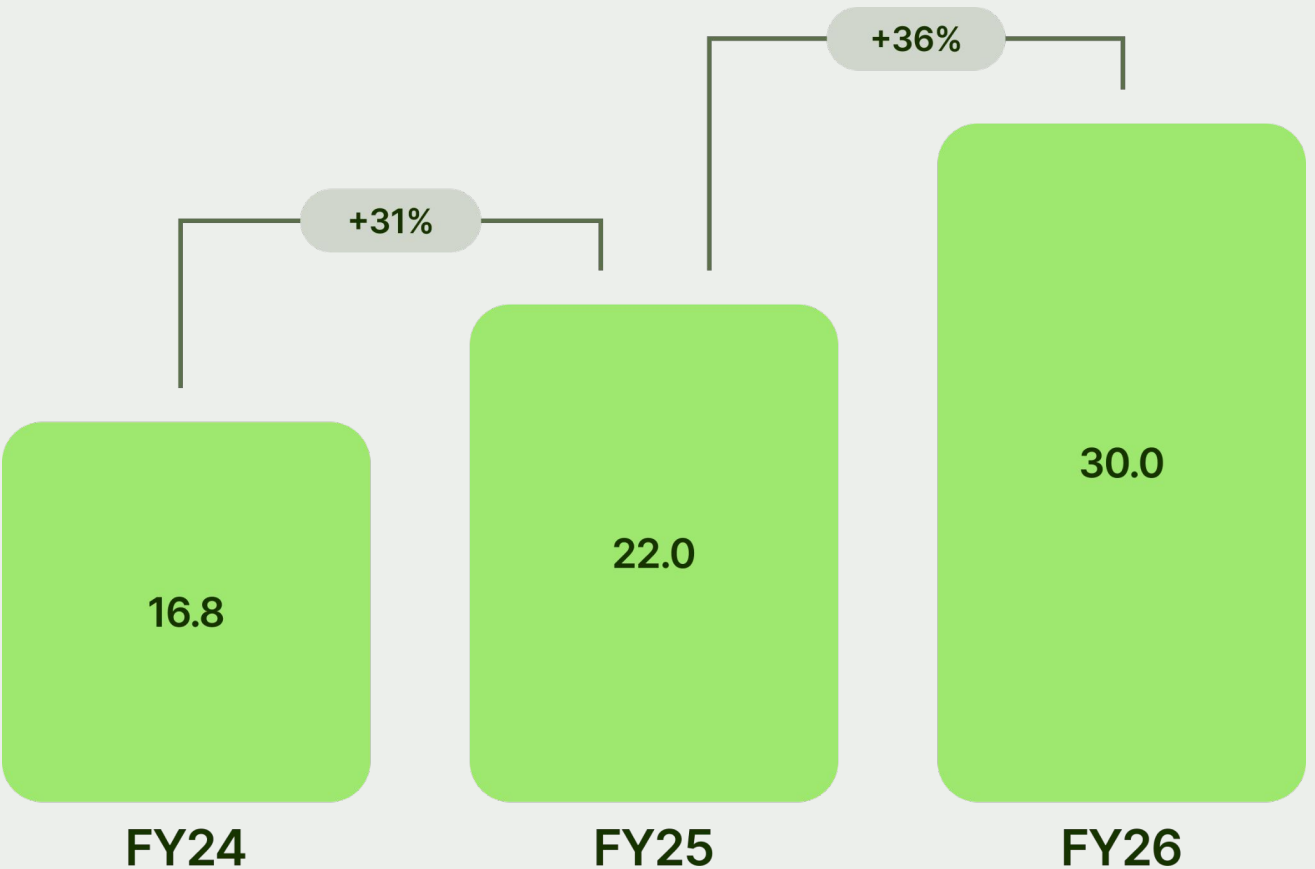


Generating interest income on customer balances

Customer Balances

\$ billion

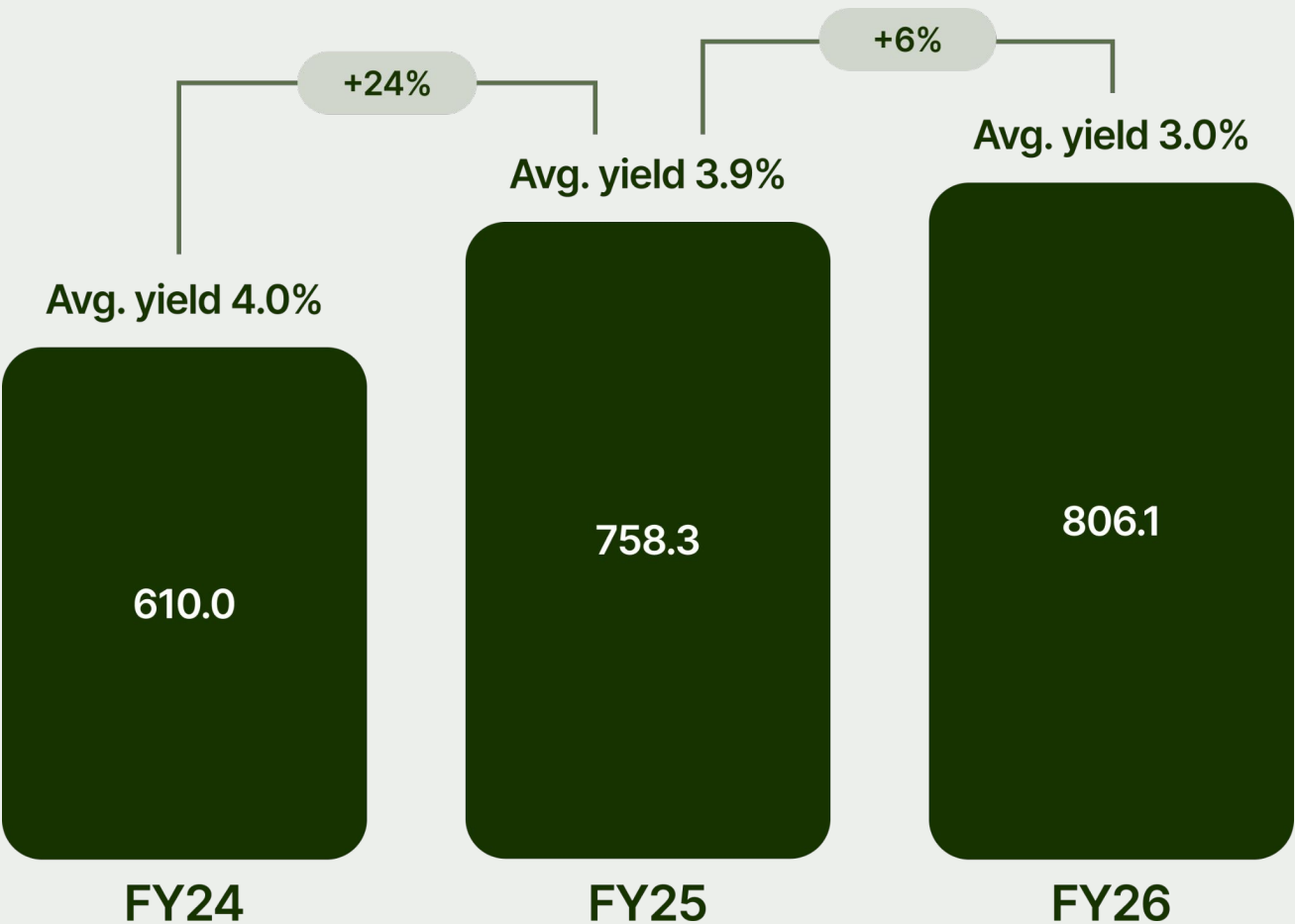
↗ 34% CAGR



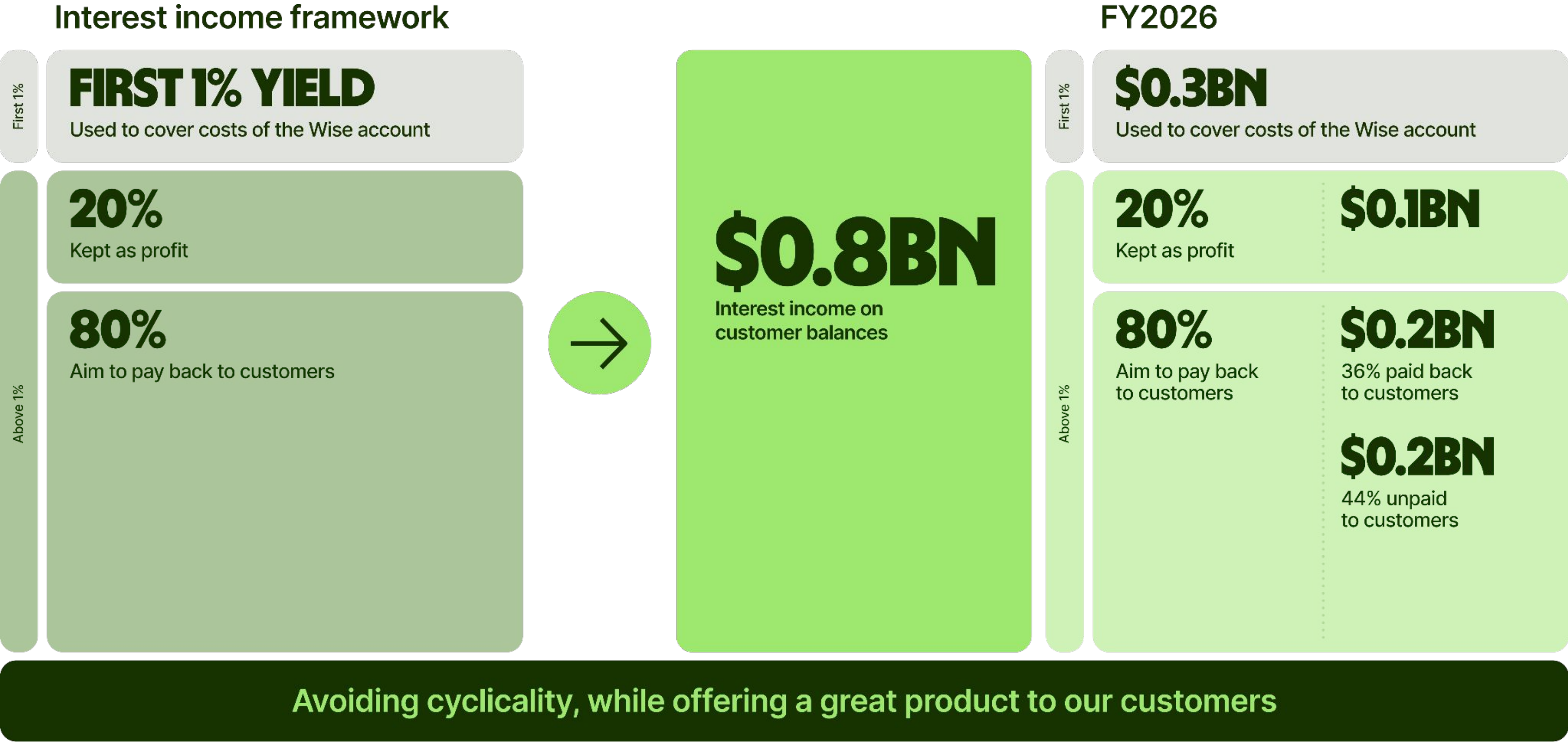
Interest Income on Customer Balances

\$ million

↗ 15% CAGR



Interest income framework to avoid cyclical



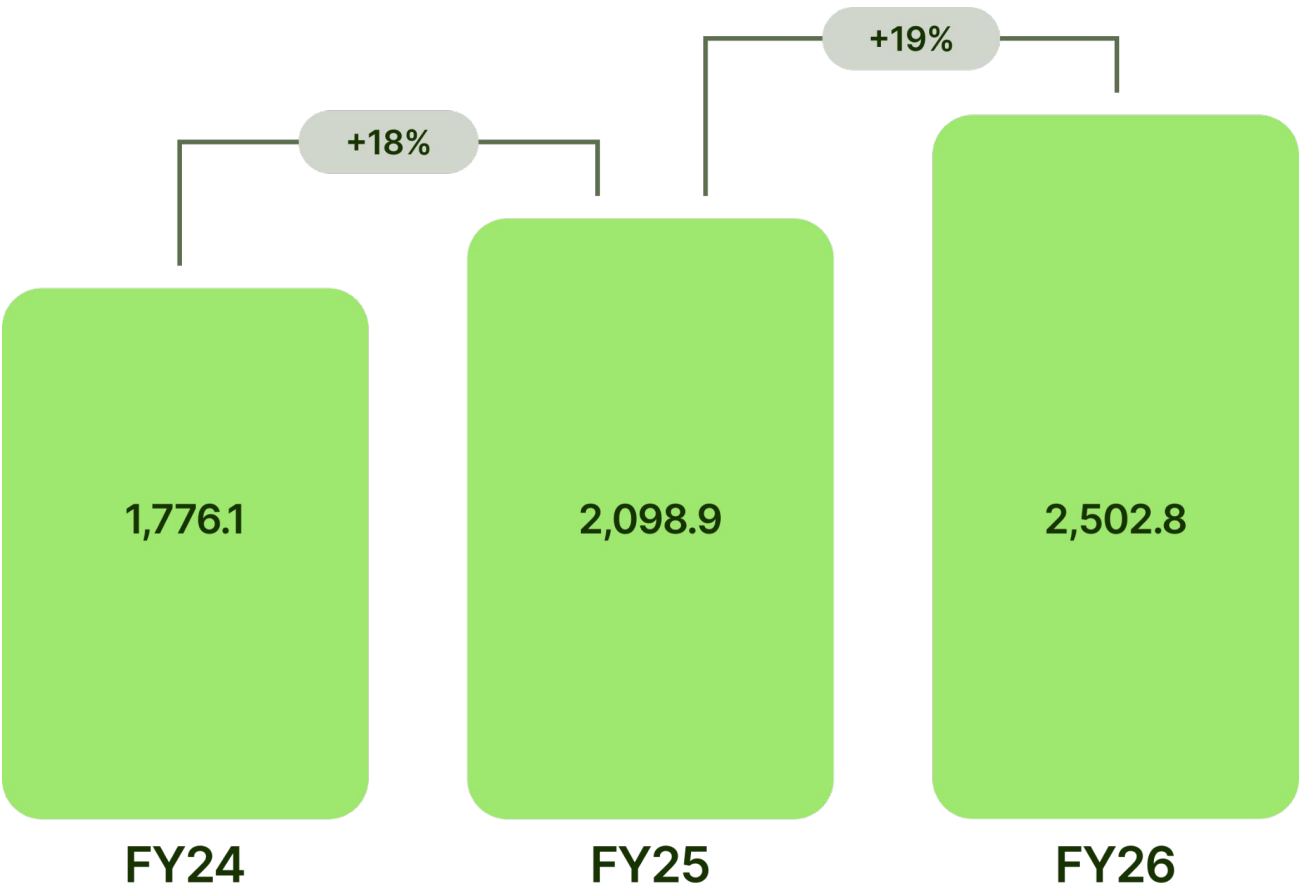
¹ 44% unpaid to customers refers to interest income retained above target 20% due to geographical restrictions.

Diversification of net revenue (50% non-cross)

Net revenue

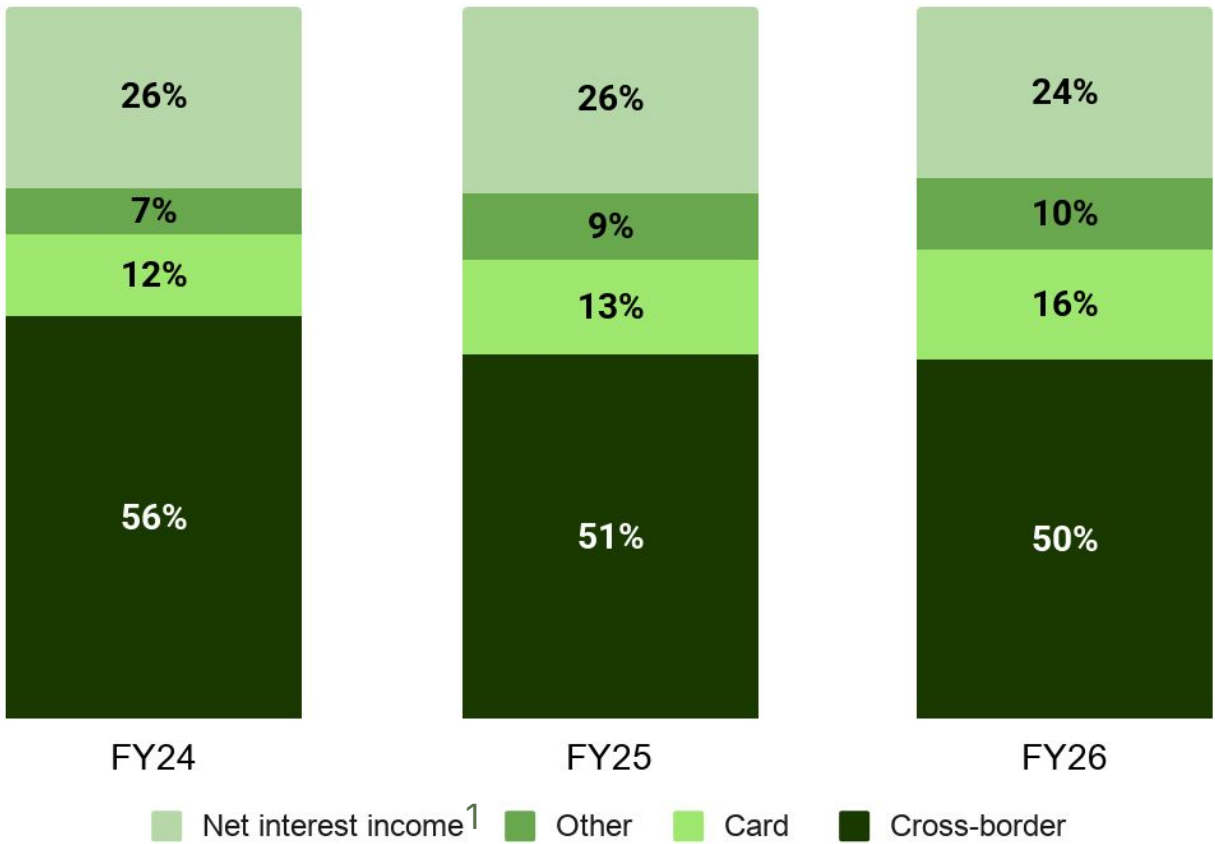
\$ million

↗ 19% CAGR



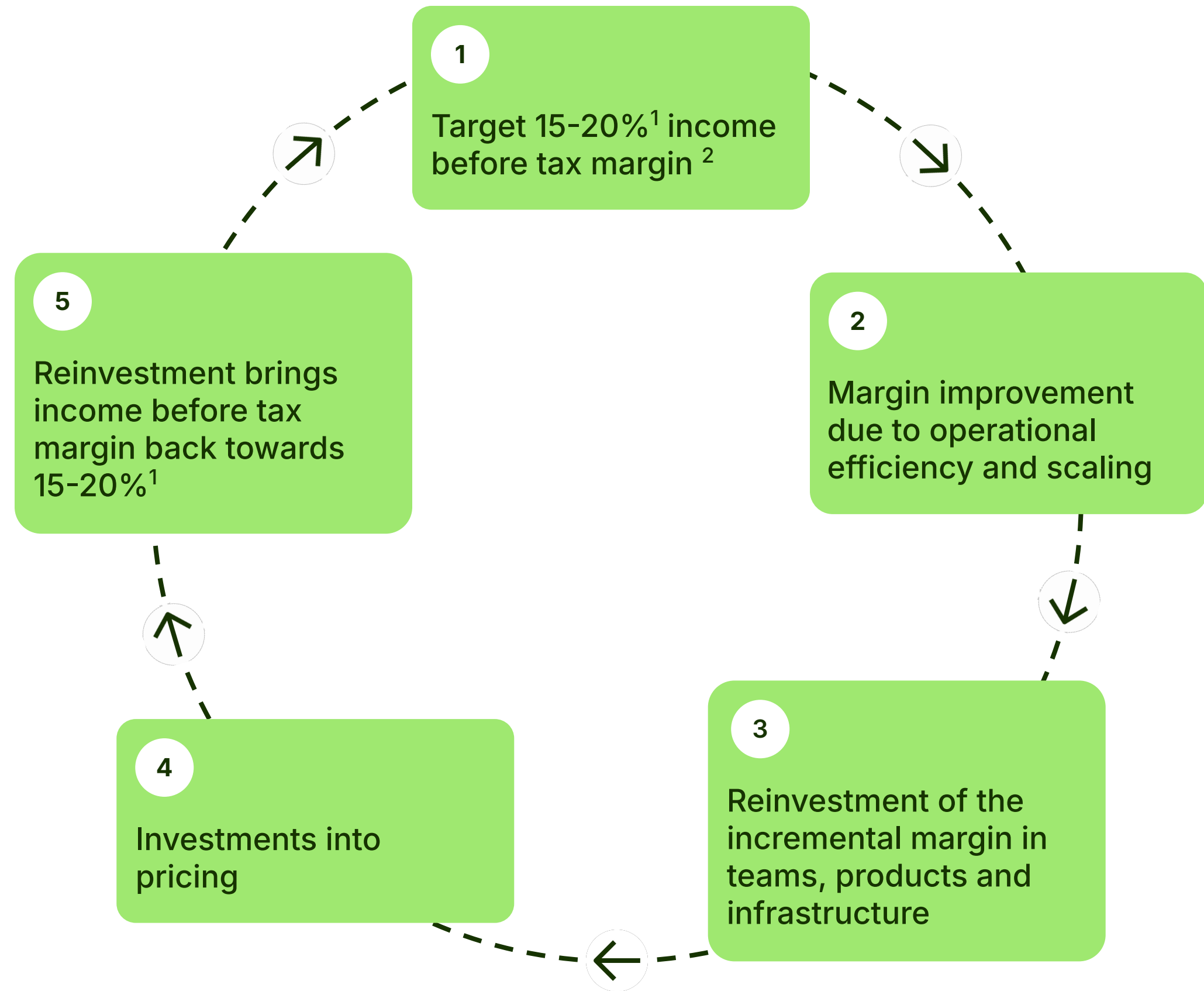
Net revenue mix

%



¹ Net interest income calculated as interest income on customer balances minus interest expense on customer liabilities.

Delivering efficiencies while investing for the future

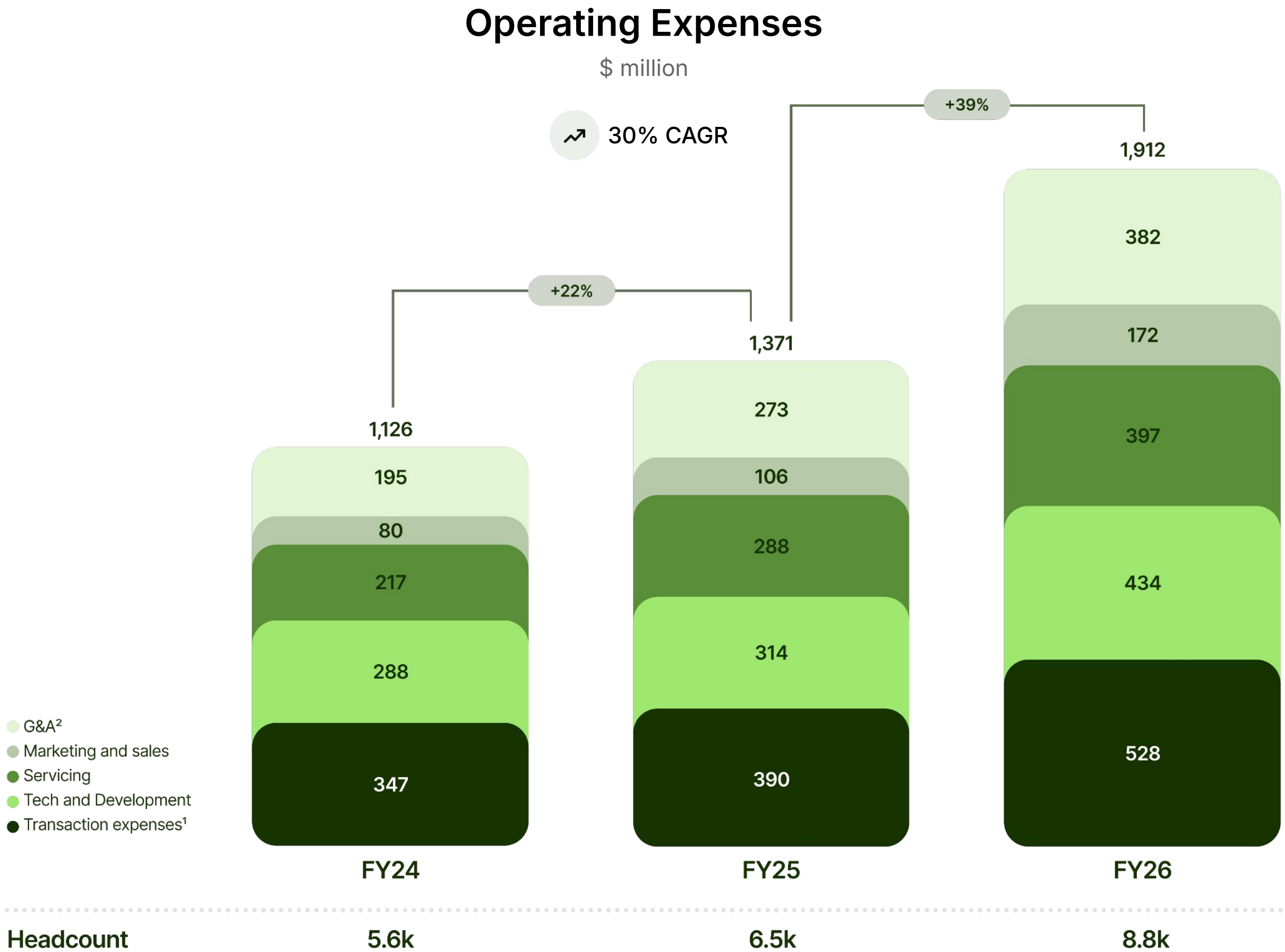


¹ Until we are substantially able to pay out our target 80% of interest income above 1% yield to customers we expect to report an above mid-term target income before tax margin of 20-25%

² Income before tax margin calculated as income before tax divided by net revenue

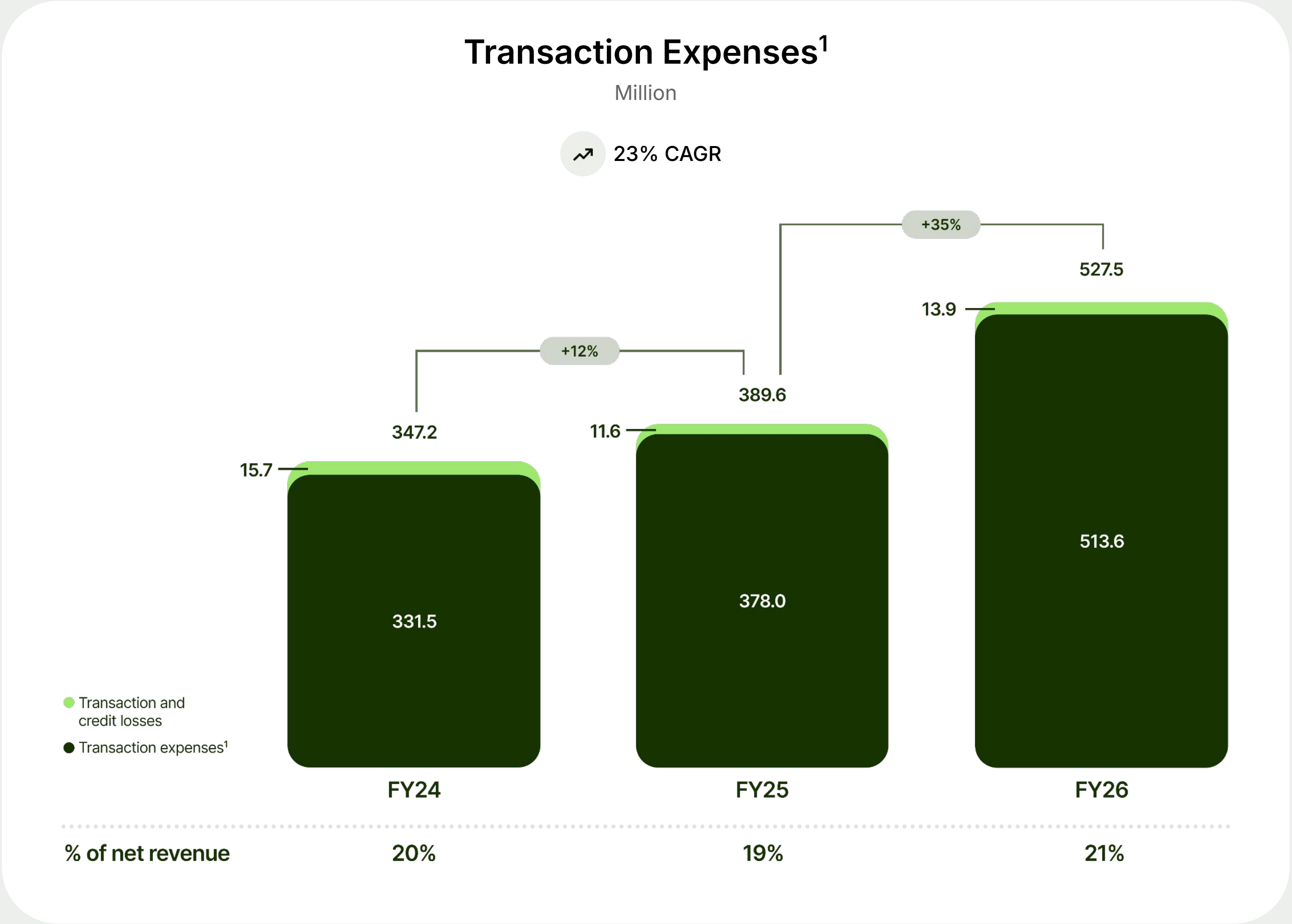
Reinvesting back into the business

¹ Transaction expenses are inclusive of transaction and credit losses
² FY26 includes listing related expenses of c.\$45 million
³ Headcount for period end



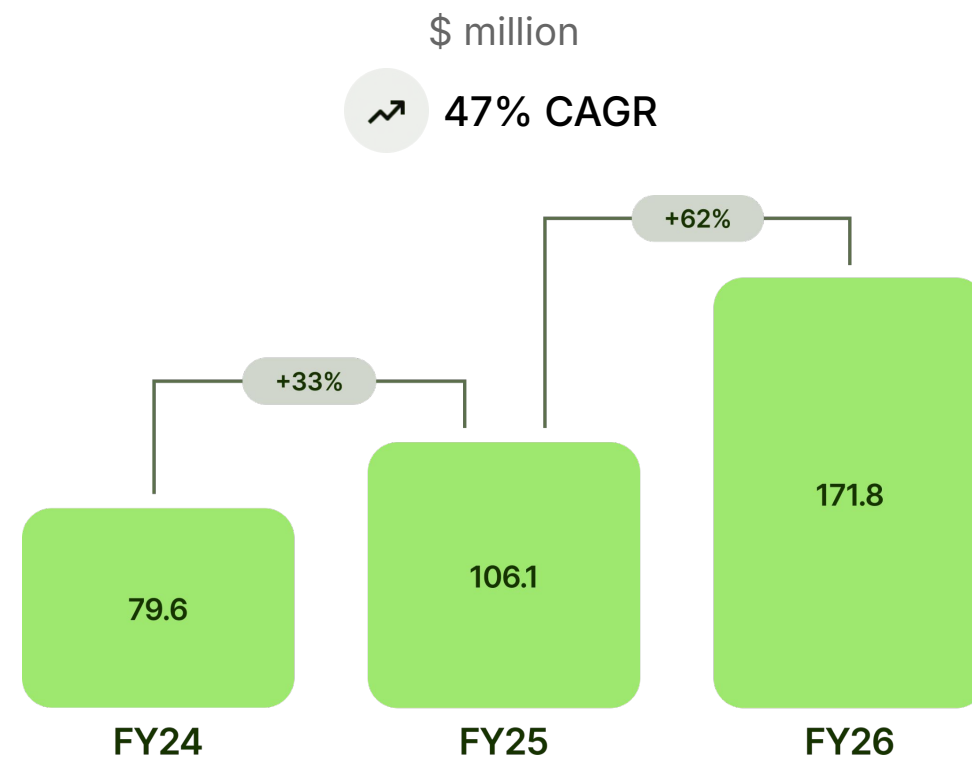
Transaction expenses

Seeking efficiencies as we grow in scale



Investing to acquire and service a growing customer base

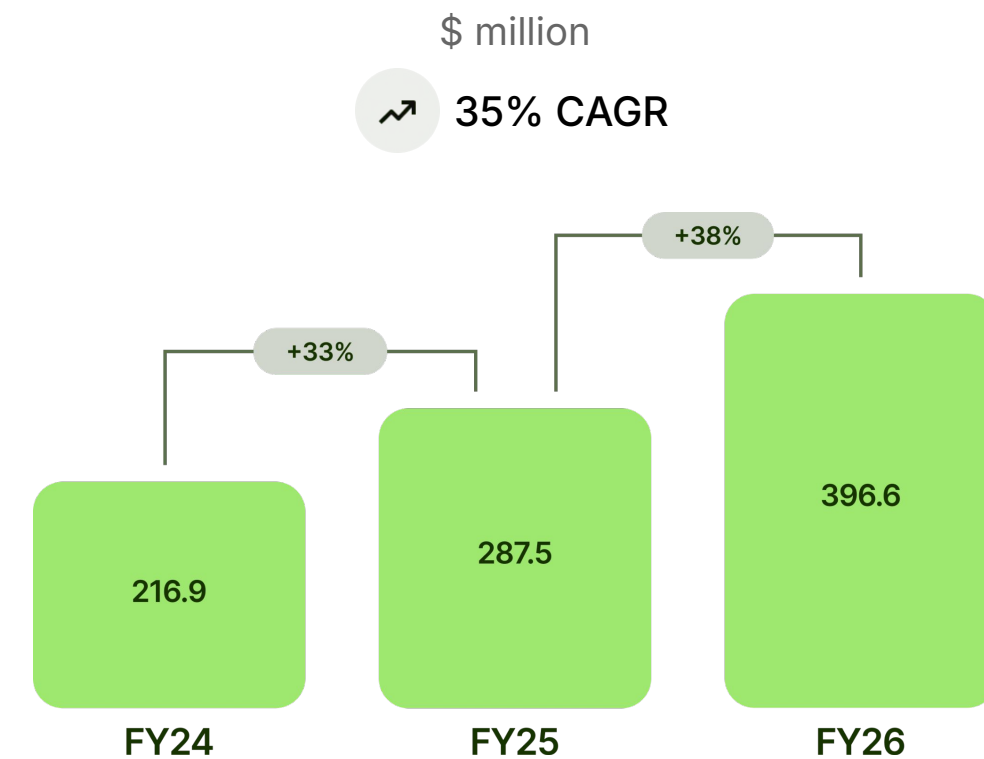
Marketing and Sales



~70%
Word of mouth

20%
Minimum IRR

Servicing



~50%
Automated
chat responses

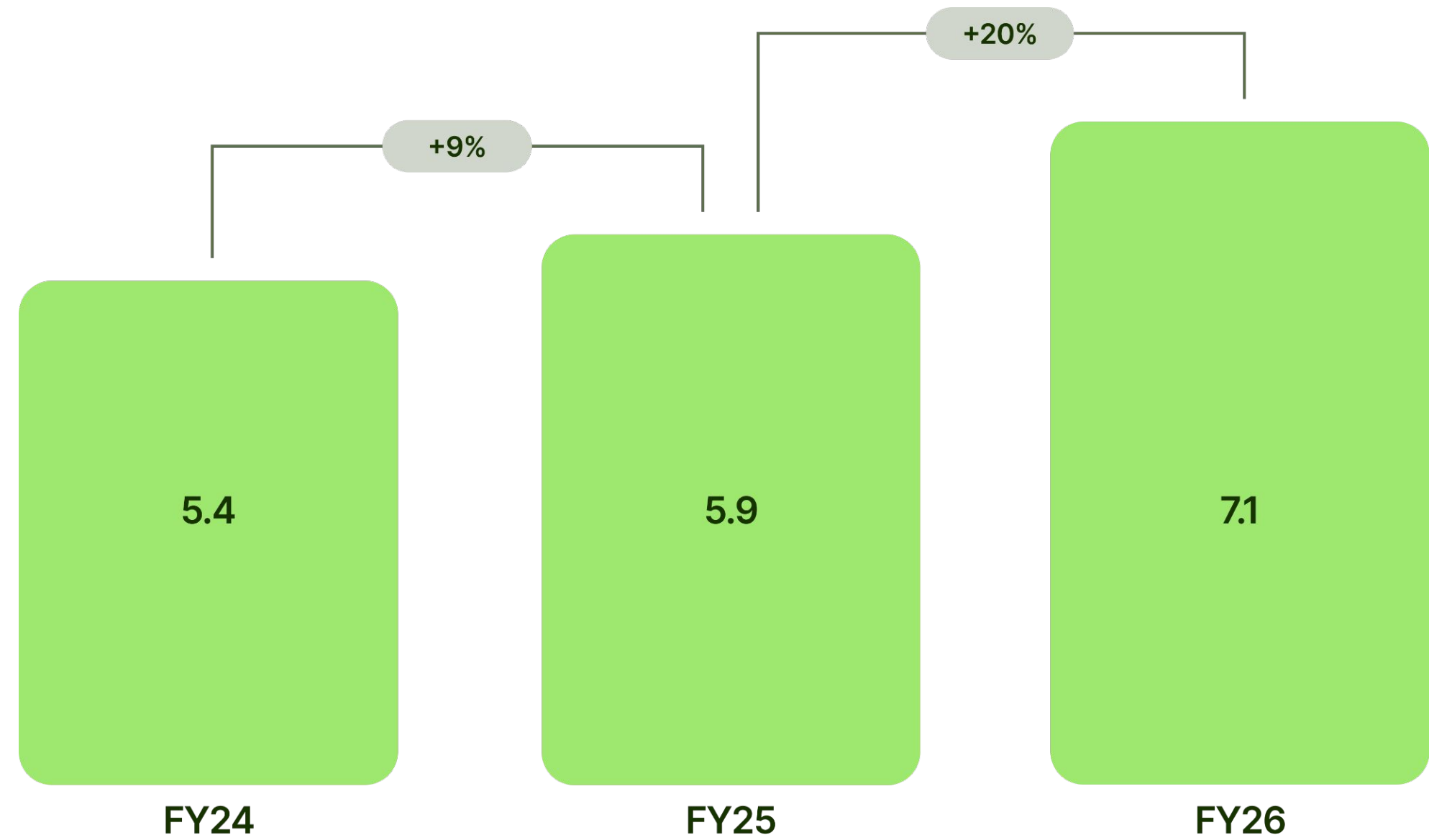
~1/3
Wisers related
to compliance

Investments drive strong new customer growth

New active customers

Million

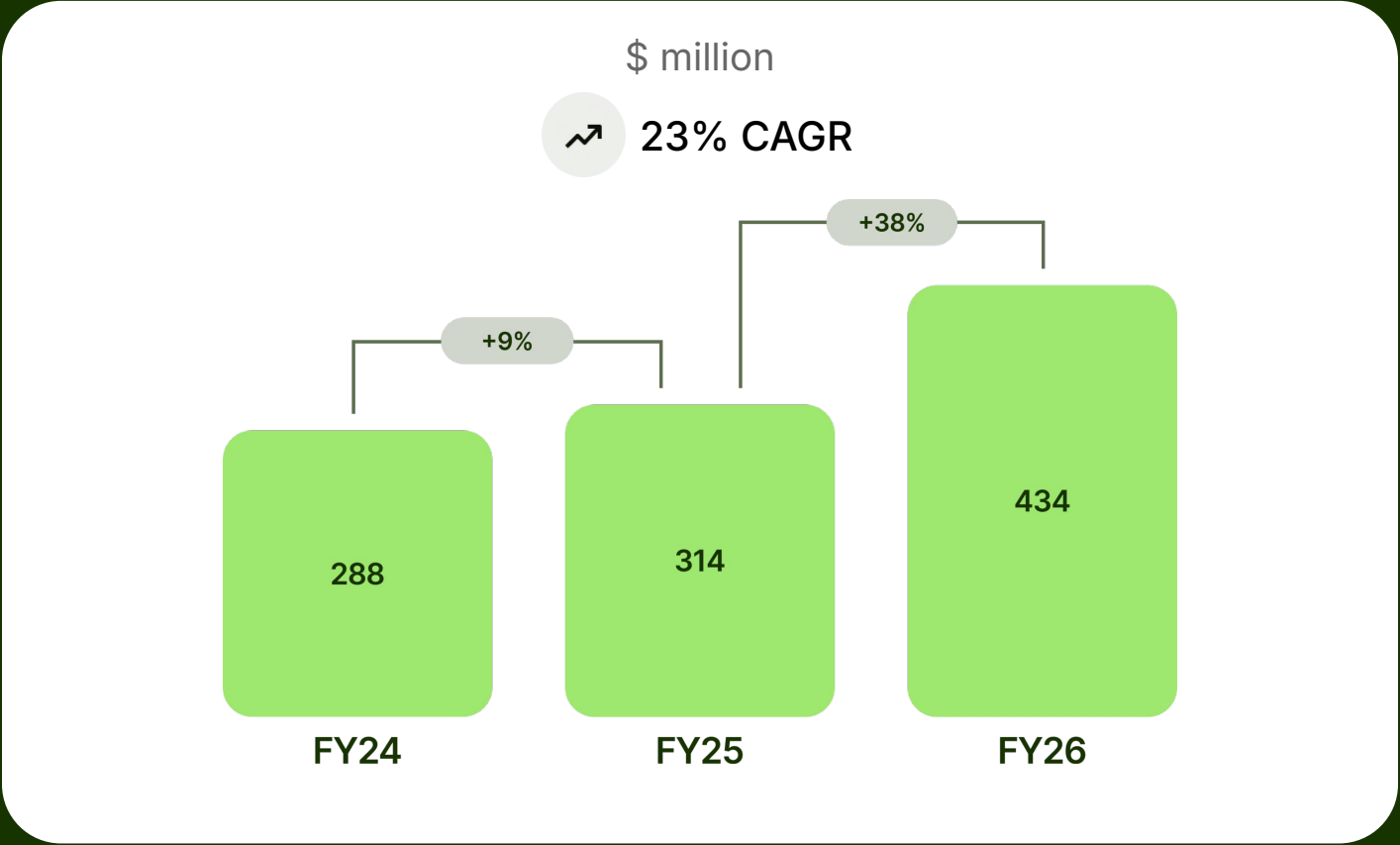
↗ 15% CAGR



New active customers: total number of unique customers who have completed their first cross-currency transaction in a given period

Investing in our technology and core functions

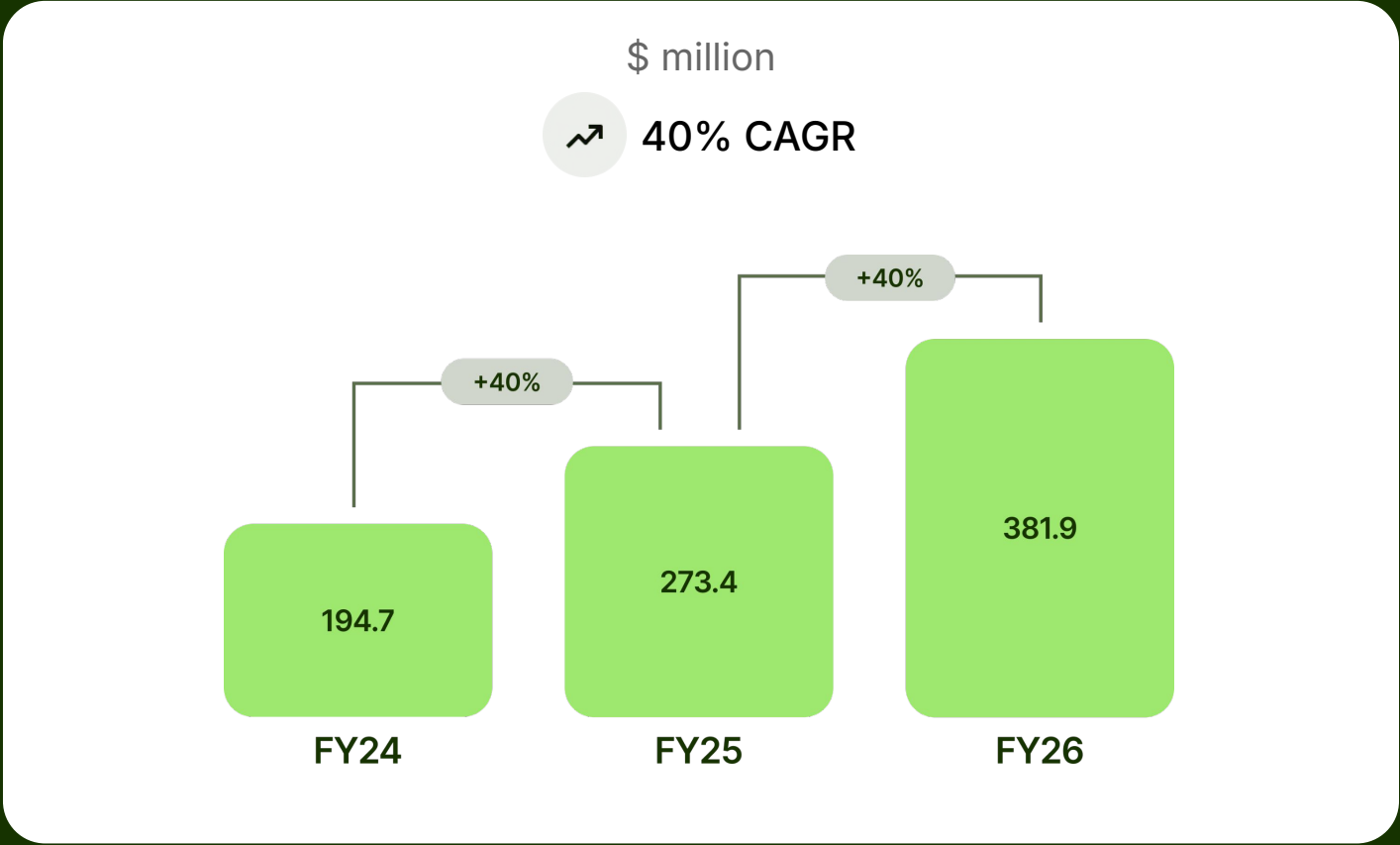
Tech and Development



1,000+
Engineers

~6K
Monthly deployments

General and Administrative¹




Corporate functions
to enable growth

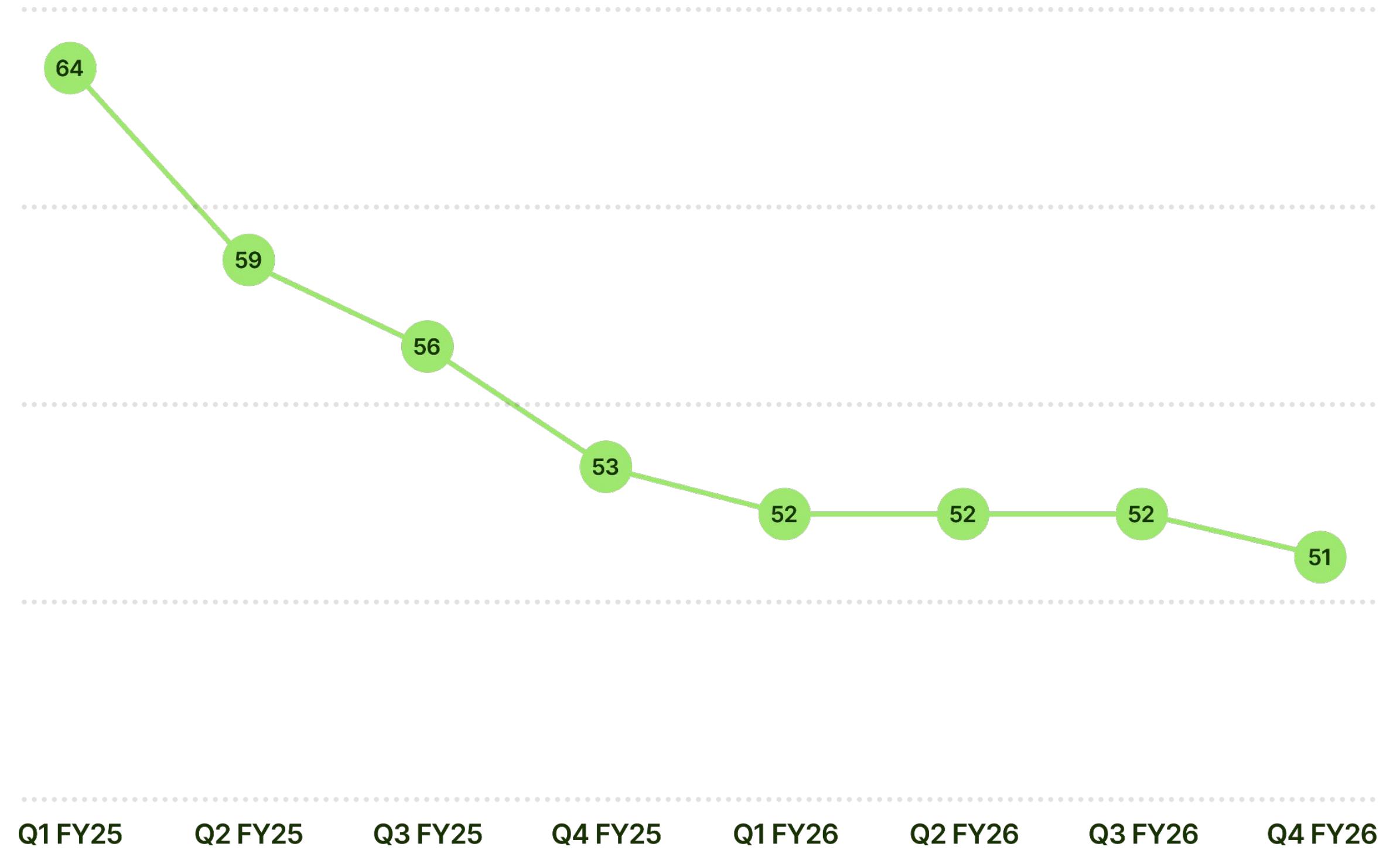

Professional services
and our offices

¹ FY26 includes listing related expenses of c.\$45 million

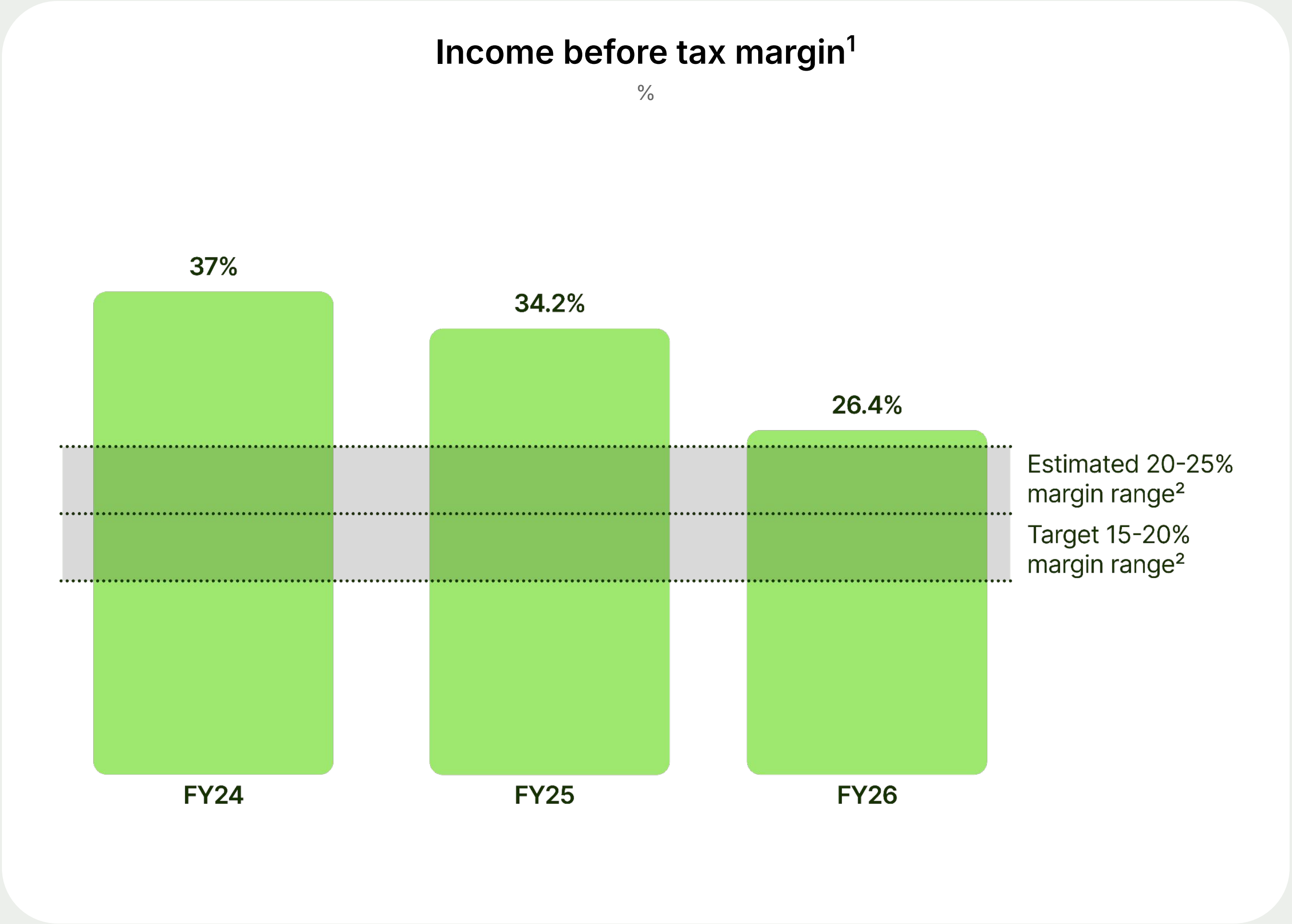
Strategic investment in pricing

Cross-border take rate

bps



Delivering
a sustainable,
profitable
underlying
business model



¹ Income before tax margin calculated as income before tax as a percentage of net revenue

² Mid-term margin target of 15-20%. Until we are substantially able to pay out our target 80% of interest income above 1% yield to customers we expect to report an above mid-term target income before tax margin of 20-25%

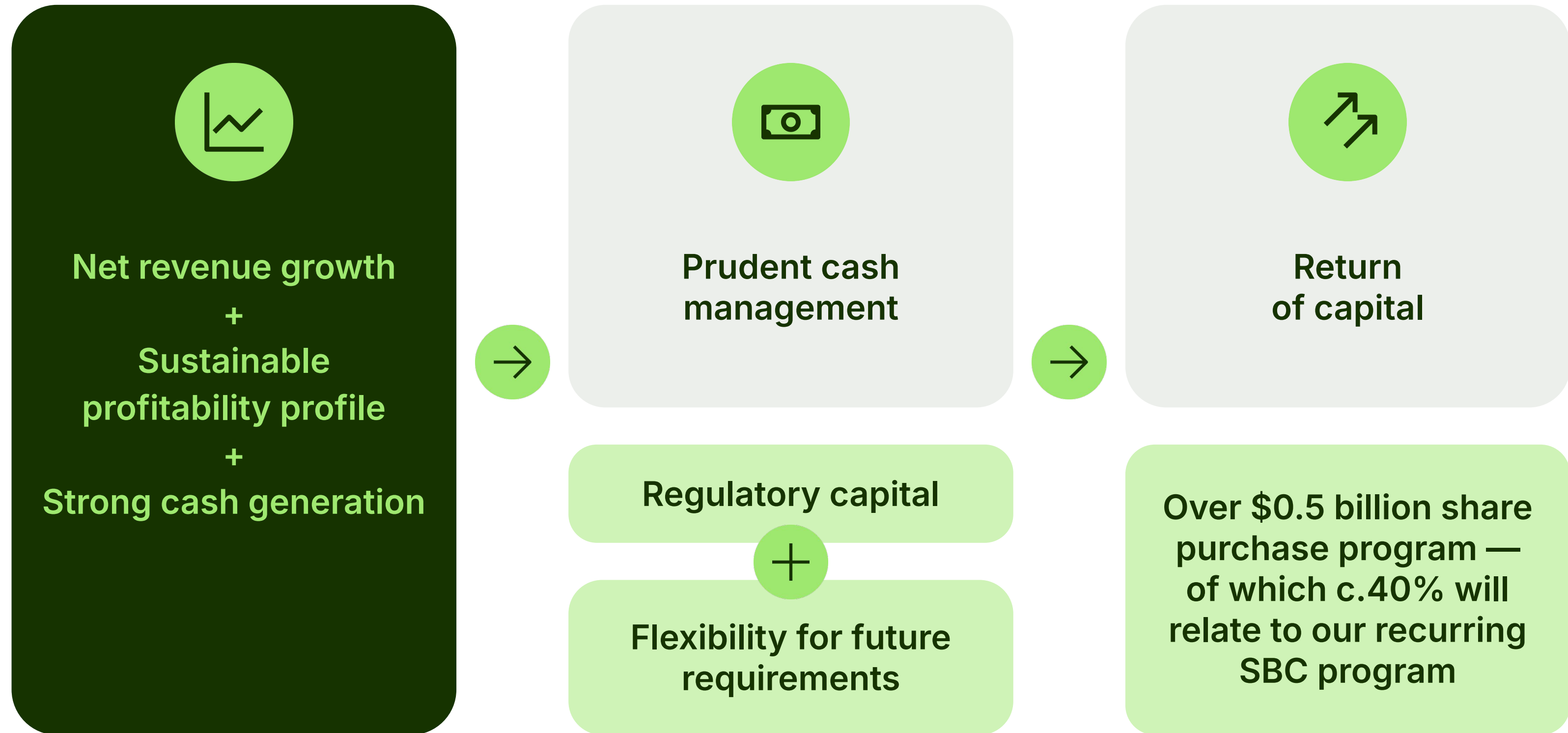
Continuing to target strong growth and healthy levels of profitability

	Medium term targets	FY27 guidance
 GROWTH	Net revenue CAGR of 15-20% with FY24 as base year	Net revenue growth around the middle of 15-20%
 PROFITABILITY	Income before tax margin ¹ of 15-20%²	Income before tax margin ¹ around the top of target range 20-25%

¹ Income before tax margin calculated as income before tax as a percentage of net revenue

² Mid-term margin target of 15-20%. Until we are substantially able to pay out our target 80% of interest income above 1% yield to customers we expect to report an above mid-term target income before tax margin of 20-25%

Capital allocation framework



Strong fundamentals — executing on our strategy

19M

Active customers
+21% YoY

\$243BN

Cross-border volume
+31% YoY

\$39BN

Customer holdings
+40% YoY

\$44BN

Card spend
+37% YoY

\$2.5BN

Net revenue
+19% YoY

26.4%

IBT margin²
-8pp YoY

¹ Customer holdings is the total of the amount of customer balances in the Wise account as well as the amounts invested in the 'Assets' feature. Holdings include Assets Under Custody

² calculated as income before tax divided by net revenue

Q&A



Kristo Käärmann
Co-Founder and CEO



Emmanuel Thomassin
Chief Financial Officer

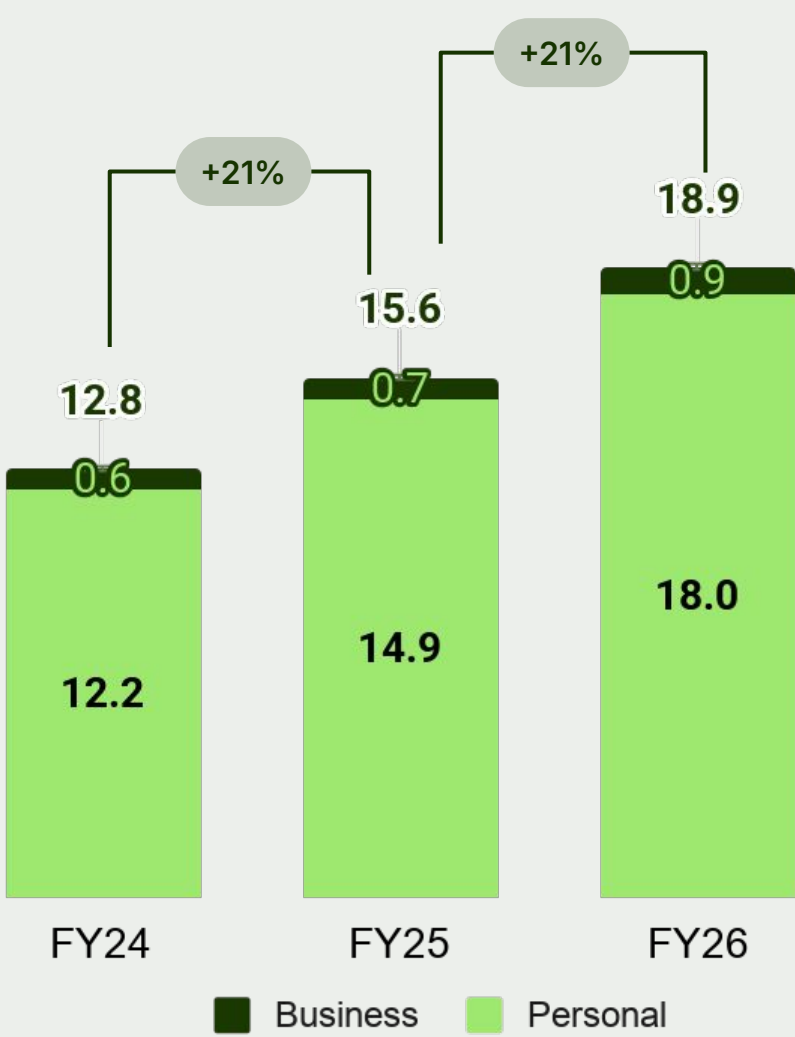
APPENDIX

Cross-border

Active Customers

million

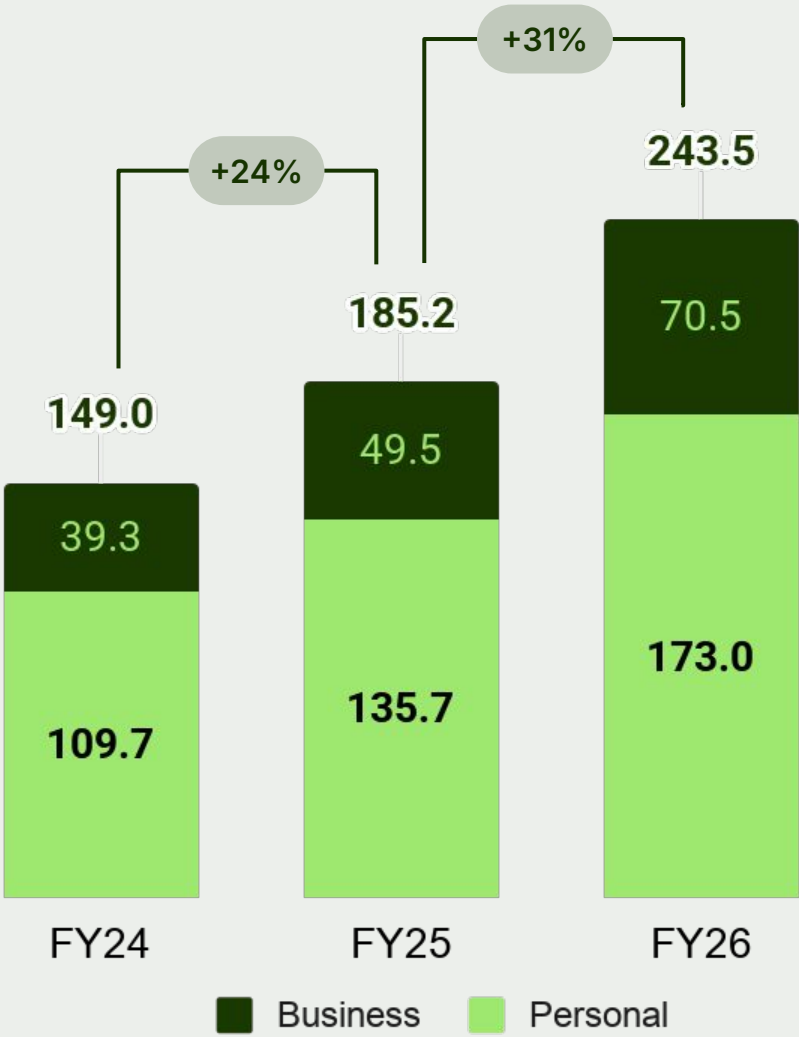
↗ 21% CAGR



Cross-border Volume

\$ billion

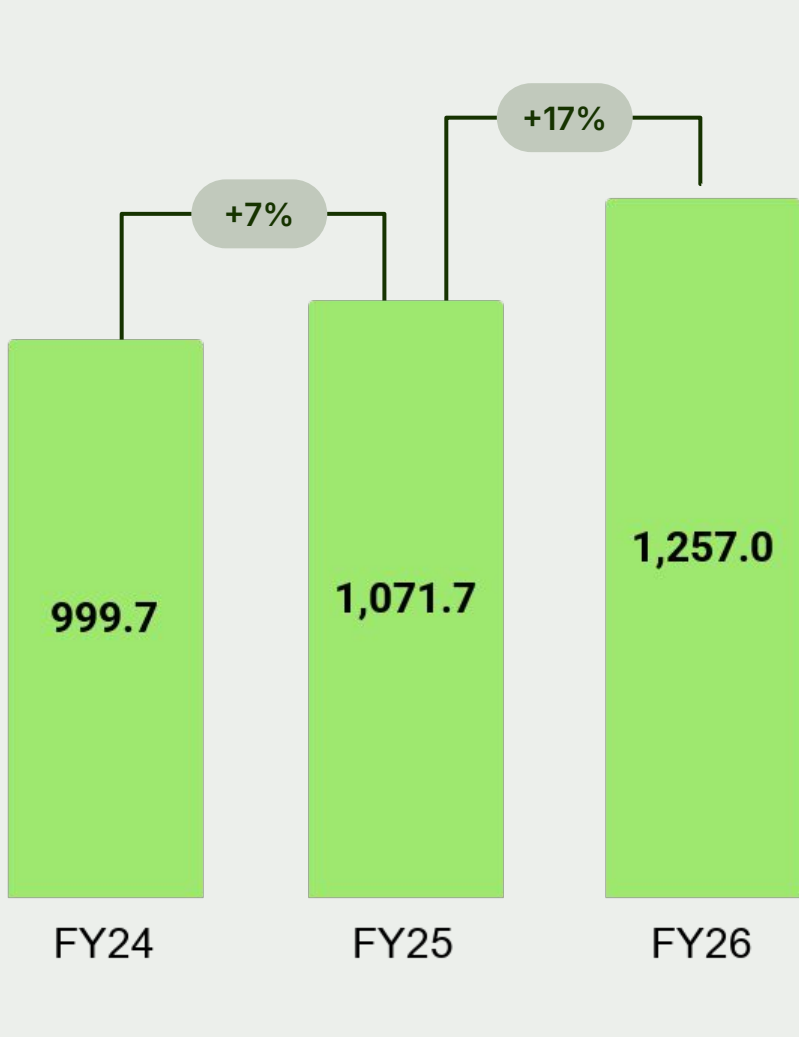
↗ 28% CAGR



Cross-border Revenue

\$ million

↗ 12% CAGR

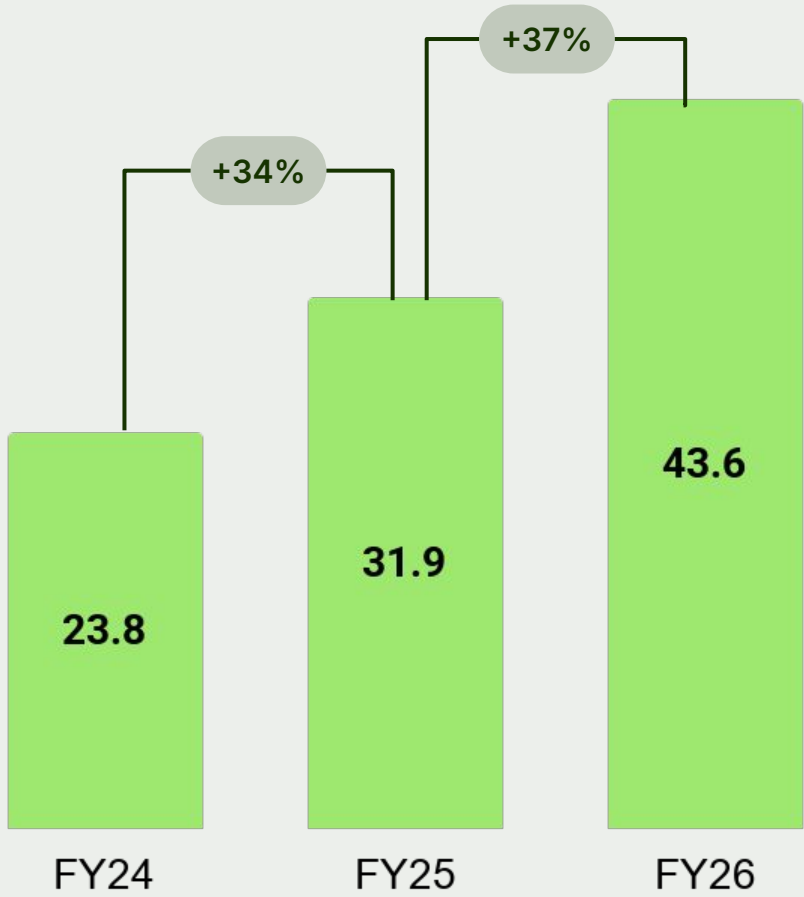


Card

Card Spend

\$ billion

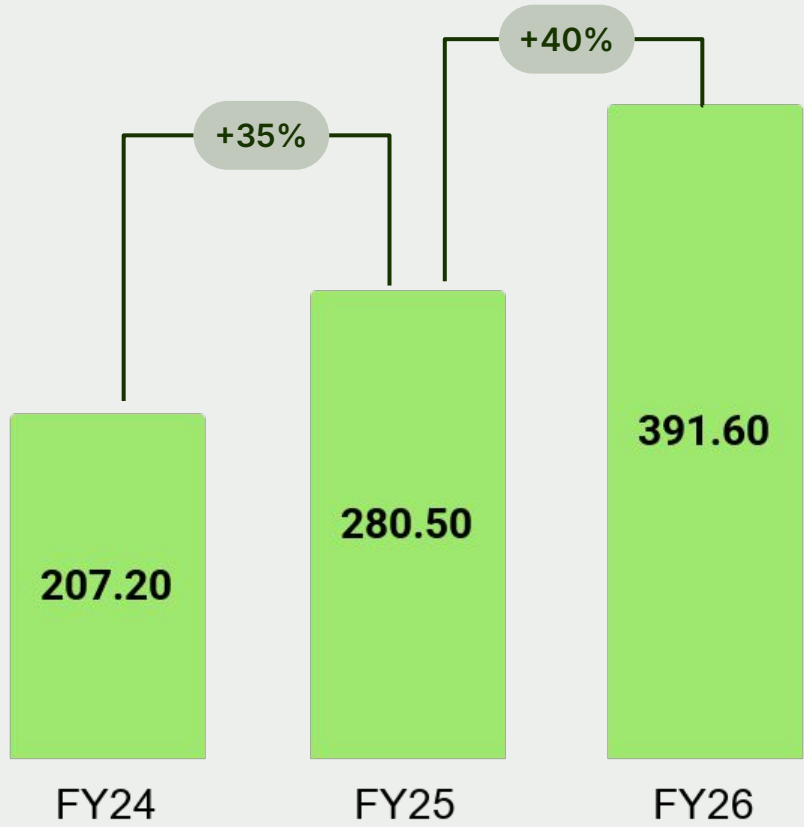
↗ 35% CAGR



Card Revenue

\$ million

↗ 37% CAGR

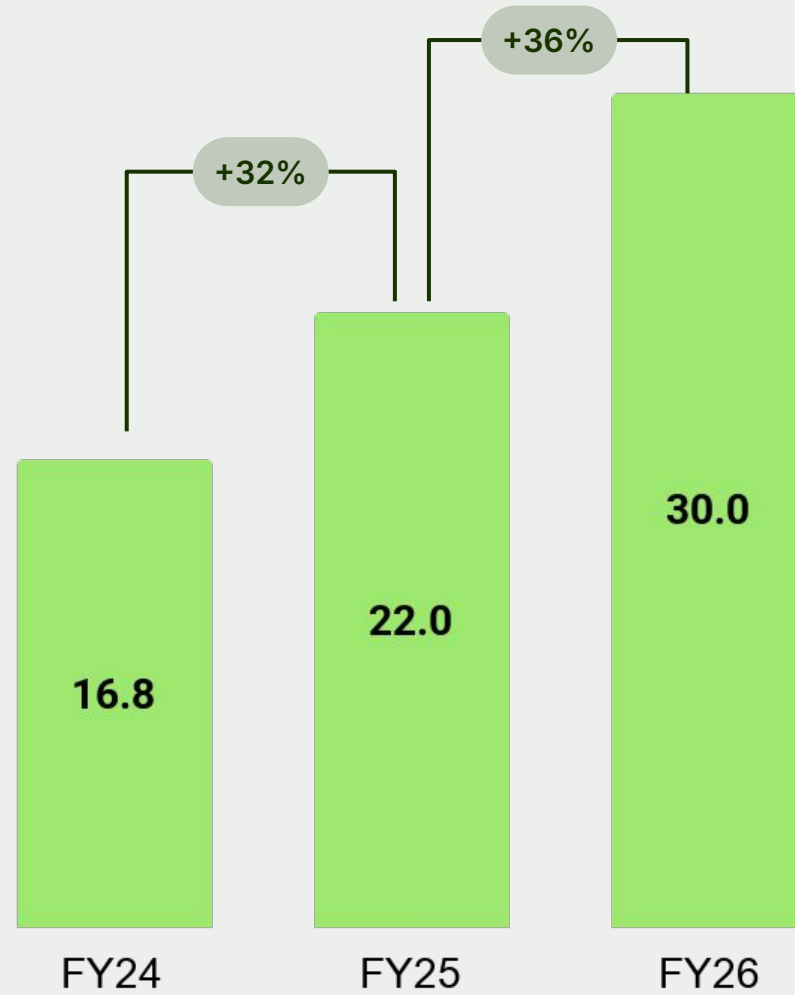


Net Interest income

Customer Balances

\$ billion

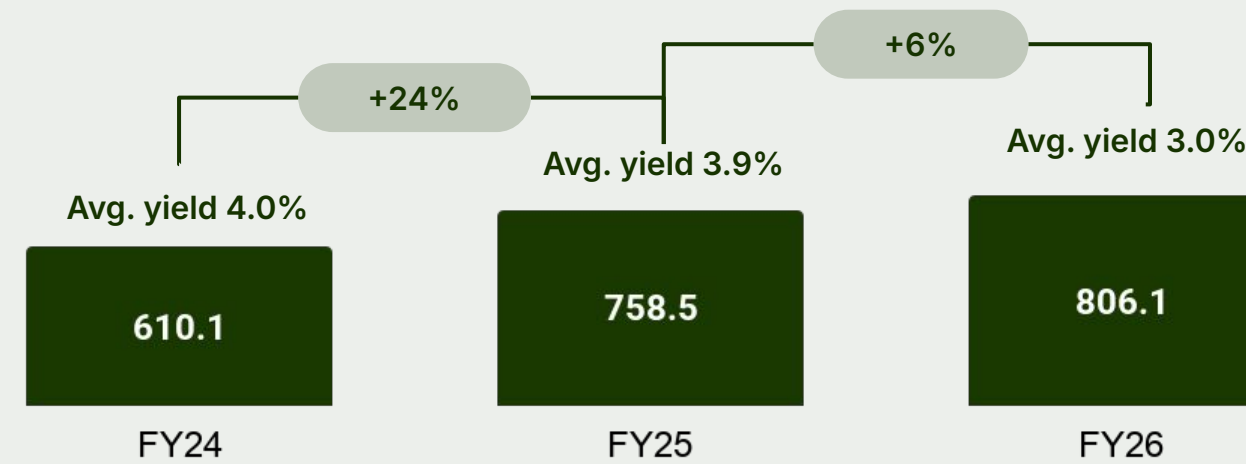
↗ 34% CAGR



Interest income

\$ million

↗ 15% CAGR



Interest expense

\$ million

↗ 12% CAGR

